

U-HAUL HOLDING CO /NV/

FORM 8-K (Current report filing)

Filed 05/29/25 for the Period Ending 05/28/25

Address 5555 KIETZKE LANE STE 100

RENO, NV, 89511

Telephone 7756886300

CIK 0000004457

Symbol UHAL

SIC Code 7510 - Services-Auto Rental and Leasing (No Drivers)

Industry Ground Freight & Logistics

Sector Industrials

Fiscal Year 03/31

UNITED STATES SECURITIES AND EXCHANGE COMMISSION

WASHINGTON, D.C. 20549

FORM 8-K

CURRENT REPORT

Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934

Date of Report (Date of earliest event reported): May 28, 2025

U-Haul Holding Company

(Exact name of Registrant as Specified in Its Charter)

Nevada
(State or Other Jurisdiction of Incorporation)

001-11255 (Commission File Number) 88-0106815 (IRS Employer Identification No.)

5555 Kietzke Lane Suite 100 Reno, Nevada (Address of Principal Executive Offices)

89511 (Zip Code)

Registrant's Telephone Number, Including Area Code: 775 688-6300

(Former Name or Former Address, if Changed Since Last Report)

eck the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following visions:
Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)
Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)
Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))
Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))

Securities registered pursuant to Section 12(b) of the Act:

	Trading	
Title of each class	Symbol(s)	Name of each exchange on which registered
Common Stock, \$0.25 par value	UHAL	New York Stock Exchange
Series N Non-Voting Common Stock, \$0.001 par value	UHAL.B	New York Stock Exchange

Indicate by check mark whether the registrant is an emerging growth company as defined in Rule 405 of the Securities Act of 1933 (§ 230.405 of this chapter) or Rule 12b-2 of the Securities Exchange Act of 1934 (§ 240.12b-2 of this chapter).

Emerging growth company □

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act.

□

Item 2.02 Results of Operations and Financial Condition.

On May 28, 2025, U-Haul Holding Company (the "Company") issued a press release announcing its financial results for the year ended March 31, 2025. A copy of this press release is attached hereto as Exhibit 99.1. The information in Exhibit 99.1 is being furnished pursuant to this Item 2.02 and shall not be deemed "filed" for purposes of Section 18 of the Securities and Exchange Act of 1934, or incorporated by reference in any filing thereunder or under the Securities Act of 1933, unless expressly set forth by specific reference in such document.

Item 9.01 Financial Statements and Exhibits.

d) Exhibits.

Exhibit No.	<u>Description</u>
<u>99.1</u>	Press release dated May 28, 2025
104	Cover Page Interactive Data File (embedded within the Inline XBRL documents)

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

U-Haul Holding Company

Date: May 28, 2025 By: Jason A. Berg

Jason A. Berg

Chief Financial Officer

Contact: Sebastien Reyes Director of Investor Relations U-Haul Holding Company (602) 263-6601 Sebastien Reyes@uhaul.com

U-HAUL HOLDING COMPANY REPORTS FISCAL 2025 FINANCIAL RESULTS

RENO, Nev. (May 28, 2025)--U-Haul Holding Company (NYSE: UHAL, UHAL.B), parent of U-Haul International, Inc., Oxford Life Insurance Company, Repwest Insurance Company and Amerco Real Estate Company, today reported net earnings available to shareholders for the year ended March 31, 2025, of \$367.1 million, compared with \$628.7 million for the same period last year.

For the quarter ended March 31, 2025, the Company reported net losses available to shareholders of (\$82.3) million compared with net losses of (\$0.9) million, for the same period last year.

"We are seeing the high prices we paid for fleet replacements over the last thirty months impact the income statement. Reduced gains on the sale of rental equipment and increased fleet depreciation expense decreased earnings by nearly \$260 million for the year compared to fiscal 2024. We have increased depreciation further to recognize this expense in the current period," stated Joe Shoen, chairman of U-Haul Holding Company. "Both the truck acquisition and sale market are showing improvement. The automakers have abandoned the mirage of going net zero and hopefully will get back to offering reliable, fairly priced trucks in quantity."

Highlights of Fiscal Year and Fourth Quarter 2025 Results

- Moving and Storage earnings before interest, taxes, depreciation and amortization (EBITDA) increased \$5.6 million to \$217.3 million compared to the fourth quarter of fiscal 2024 and for the full year ended March 31, 2025 increased \$51.7 million to \$1,619.7 compared with fiscal 2024.
- Self-storage revenues increased \$17.8 million, or 8.4%, in the fourth quarter of fiscal 2025 compared with the fourth quarter of fiscal 2024, and for the full year increased \$66.8 million, or 8.0%, compared with fiscal 2024.
 - Same store occupancy decreased 0.5% to 91.9%, revenue per foot increased 3.0%, and the number of locations qualifying for the pool increased by 31.
 - Total portfolio of average occupied rooms increased 39,197, or 6.8%, compared to March 31, 2024, and for the full year average occupied rooms increased 35,441, or 6.2%.
 - During the fourth quarter, we added 20 new locations with storage and 1.6 million net rentable square feet (NRSF). Two locations were acquisitions of existing storage locations totaling 76 thousand NRSF and eighteen locations were internally developed. These newly developed locations along with expansion projects at existing facilities accounted for the remaining 1.5 million NRSF.
 - We have approximately 15.0 million NRSF in development or pending.
- Self-moving equipment rental revenues increased \$29.0 million, or 4.1%, in the fourth quarter of fiscal 2025 compared with the fourth quarter of fiscal 2024 capping the fourth consecutive quarter this year of year-over-year growth. We finished the full year up \$100.8 million, or 2.8%, compared with fiscal 2024. In-town and one-way transactions and revenue per transaction both improved.
- Other revenue for Moving and Storage increased \$13.9 million or 17.1% during the fourth quarter of fiscal 2025, compared to the fourth quarter of fiscal 2024, and finished the full year up \$39.4 million, or 8.5%, compared with fiscal 2024, caused primarily by increases in both moving and storage transactions related

to our U-Box program. We continue to expand our breadth and reach of this program through additional warehouse space, moving and storage containers and delivery equipment.

- Moving and Storage earnings from operations, before consolidation of the equity in earnings of the insurance subsidiaries decreased \$68.1 million compared to the fourth quarter of fiscal 2024 and for the full year decreased \$250.4 million compared to fiscal 2024.
 - Reduced gains from the disposal of retired rental equipment accounted for \$30.4 million for the fourth quarter and \$140.2 million for the full year of the decrease, while fleet depreciation expense increased \$35.6 million for the fourth quarter and \$128.1 million for the full year and real estate related depreciation expense increased \$3.9 million for the quarter and \$25.9 million for the full year, all compared with the fourth quarter and full year of fiscal 2024.
- Fleet maintenance and repair costs declined \$6.7 million and \$43.1 million compared with the fourth quarter and full year of fiscal 2024, respectively.
- Cash and credit availability at the Moving and Storage operating segment was \$1,347.5 million and \$1,886.3 million as of March 31, 2025 and 2024, respectively.
- On March 5, 2025, we declared a cash dividend on our Non-Voting Common Stock of \$0.05 per share to holders of record on March 17, 2025. The dividend was paid on March 28, 2025.

Our latest Supplemental financial information is available at investors.uhaul.com under "Investor Kit."

U-Haul Holding Company will hold its investor call for fiscal 2025 on Thursday, May 29, 2025, at 8 a.m. Arizona Time (11 a.m. Eastern). The call will be broadcast live over the internet at investors.uhaul.com. To hear a simulcast of the call, or a replay, visit investors.uhaul.com.

About U-Haul Holding Company

U-Haul Holding Company is the parent company of U-Haul International, Inc., Oxford Life Insurance Company, Repwest Insurance Company and Amerco Real Estate Company. U-Haul is in the shared use business and was founded on the fundamental philosophy that the division of use and specialization of ownership is good for both U-Haul customers and the environment.

About U-Haul

Since 1945, U-Haul has been the No. 1 choice of do-it-yourself movers, with a network of more than 23,000 locations across all 50 states and 10 Canadian provinces. U-Haul Truck Share 24/7 offers secure access to U-Haul trucks every hour of every day through the customer dispatch option on their smartphones and our patented Live Verify technology. Our customers' patronage has enabled the U-Haul fleet to grow to approximately 192,100 trucks, 137,500 trailers and 39,700 towing devices. U-Haul is the third largest self-storage operator in North America and offers 1,079,000 rentable storage units and 93.7 million square feet of self-storage space at owned and managed facilities. U-Haul is the largest retailer of propane in the U.S., and continues to be the largest installer of permanent trailer hitches in the automotive aftermarket industry. U-Haul has been recognized repeatedly as a leading "Best for Vets" employer and was recently named one of the 15 Healthiest Workplaces in America.

Certain of the statements made in this press release regarding our business constitute forward-looking statements as contemplated under the Private Securities Litigation Reform Act of 1995. Actual results may differ materially from those anticipated as a result of various risks and uncertainties. Readers are cautioned not to place undue reliance on these forward-looking statements that speak only as of the date hereof. The Company undertakes no obligation to publish revised forward-looking statements to reflect events or circumstances after the date hereof or to reflect the occurrence of unanticipated events, except as required by law. For a brief discussion of the risks and uncertainties that may affect U-Haul Holding Company's business and future operating results, please refer to our Form 10-K for the year ended March 31, 2025, which was filed with the SEC on May 28, 2025.

Report on Business Operations

Listed below on a consolidated basis are revenues for our major product lines for the fourth quarter and the full year of fiscal 2025 and 2024.

		Quarters Ended March 31,			Years End	ed Ma	rch 31,	
	_	2025		2024		2025		2024
			_	(1	Unaudi	ted)		_
				(Ir	1 thous	ands)		
Self-moving equipment rental revenues	\$	745,259	\$	716,283	\$	3,725,524	\$	3,624,695
Self-storage revenues		230,532		212,701		897,913		831,069
Self-moving and self-storage product and service sales		72,729		73,018		327,490		335,805
Property management fees		8,861		8,422		36,811		37,004
Life insurance premiums		19,553		21,542		83,707		89,745
Property and casualty insurance premiums		23,540		22,419		98,900		94,802
Net investment and interest income		36,519		42,859		151,974		146,468
Other revenue		96,516		81,926		506,346		466,086
Consolidated revenue	\$	1,233,509	\$	1,179,170	\$	5,828,665	\$	5,625,674

Listed below are revenues and earnings from operations at each of our operating segments for the fourth quarter and the full year of fiscal 2025 and 2024.

	Quarters Ended March 31,			Years Ended Ma		Iarch 31,	
	 2025		2024		2025		2024
		_	(Un	audite	d)	_	
			(In th	nousan	ids)		
Moving and storage							
Revenues	\$ 1,153,414	\$	1,092,698	\$	5,492,774	\$	5,294,928
Earnings from operations before equity in earnings of subsidiaries	(57,258)		10,816		645,772		896,140
Property and casualty insurance							
Revenues	27,384		34,091		125,164		123,085
Earnings from operations	9,976		25,687		54,745		62,509
Life insurance							
Revenues	55,201		55,284		221,869		219,202
Earnings from operations	4,755		5,113		16,642		20,152
Eliminations							
Revenues	(2,490)		(2,903)		(11,142)		(11,541)
Earnings from operations before equity in earnings of subsidiaries	(249)		(250)		(1,005)		(1,012)
Consolidated Results							
Revenues	1,233,509		1,179,170		5,828,665		5,625,674
Earnings from operations	(42,776)		41,366		716,154		977,789

Debt Metrics

Debt Metrics (in thousands) (unaudited)	March 31, 2025	December 31, 2024	September 30, 2024	June 30, 2024	March 31, 2024
Real estate secured debt	\$2,703,656	\$2,436,840	\$2,471,044	\$2,497,239	\$2,562,620
Unsecured debt	1,700,000	1,700,000	1,700,000	1,200,000	1,200,000
Fleet secured debt	2,758,821	2,724,349	2,554,194	2,544,235	2,470,603
Other secured debt	66,864	68,402	69,264	70,202	70,815
Total debt	7,229,341	6,929,591	6,794,502	6,311,676	6,304,038
Moving and Storage cash	\$872,467	\$883,108	\$1,279,493	\$1,071,779	\$1,380,165
Moving and Storage assets	17,522,952	17,291,214	17,164,316	16,447,193	16,149,748
Moving and Storage EBITDA (TTM)	1,619,714	1,614,146	1,566,396	1,584,461	1,567,985
Net debt to EBITDA	3.9	3.7	3.5	3.3	3.1
Net debt to total assets	36.3%	35.0%	32.1%	31.9%	30.5%
Percent of debt floating	6.1%	6.2%	5.9%	7.7%	7.2%
Percent of debt fixed	93.9%	93.8%	94.1%	92.3%	92.8%
Percent of debt unsecured	23.5%	24.5%	25.0%	19.0%	19.0%
Unencumbered asset ratio*	3.91x	3.81x	3.78x	4.72x	4.43x

^{*} Unencumbered asset value compared to unsecured debt committed, outstanding or not. Unencumbered assets valued at the higher of historical cost or allocated NOI valued at a 10% cap rate, minimum required is 2.0x.

The components of depreciation, net of gains on disposals for the fourth quarter and the full year of fiscal 2025 and 2024 are as follows:

	Quarter Ended March 31,		
	 2025		2024
	 (Uı	naudited)	
	(In t	housands)
Depreciation expense - rental equipment	\$ 180,836	\$	145,256
Depreciation expense - non rental equipment	23,934		24,388
Depreciation expense - real estate	48,408		44,008
Total depreciation expense	\$ 253,178	\$	213,652
(Gains) losses on disposals of rental equipment	\$ 14,600	\$	(15,813)
Losses on disposals of non-rental equipment	500		508
Total net (gains) losses on disposals equipment	\$ 15,100	\$	(15,305)
Depreciation, net of gains on disposals	\$ 268,278	\$	198,347
Losses on disposals of real estate	\$ 6,305	\$	2,594

	Year Ended March 31,			
	 2025		2024	
	 · ·	naudited) housands		
Depreciation expense - rental equipment	\$ 692,660	\$	564,546	
Depreciation expense - non rental equipment	95,709		94,902	
Depreciation expense - real estate	183,564		158,441	
Total depreciation expense	\$ 971,933	\$	817,889	
Gains on disposals of rental equipment	\$ (15,014)	\$	(154,989)	
Losses on disposals of non-rental equipment	 1,265		1,031	
Total net gains on disposals equipment	\$ (13,749)	\$	(153,958)	
Depreciation, net of gains on disposals	\$ 958,184	\$	663,931	
Losses on disposals of real estate	\$ 15,758	\$	7,914	

The Company owns and manages self-storage facilities. Self-storage revenues reported in the consolidated financial statements represent Company-owned locations only. Self-storage data for our owned storage locations follows (unaudited):

	Quarters Ended March 31,			
	2025	2024		
	(In thousands, except or	ccupancy rate)		
Unit count as of March 31	799	728		
Square footage as of March 31	68,376	61,857		
Average monthly number of units occupied	613	573		
Average monthly occupancy rate based on unit count	77.3%	79.8%		
End of period occupancy rate based on unit count	77.0%	79.3%		
Average monthly square footage occupied	53,814	49,986		

	Years Ended March 31,			
	2025	2024		
	(In thousands, except occ	cupancy rate)		
Unit count as of March 31	799	728		
Square footage as of March 31	68,376	61,857		
Average monthly number of units occupied	607	571		
Average monthly occupancy rate based on unit count	79.2%	82.1%		
End of period occupancy rate based on unit count	77.0%	79.3%		
Average monthly square footage occupied	53,021	49,515		

Self-Storage Portfolio Summary As of March 31, 2025

(unaudited)

U-Haul Owned Store Data by State

Quart.		TT 1:	D . 11	Annual	0
State/ Province	Stores	Units Occupied	Rentable Square Feet	Revenue Per Foot	Occupancy During Qtr
Texas	98	38,927	4,626,909	\$14.74	77.5%
California	88	34,661	3,248,287	\$14.74 \$21.19	81.5%
Florida	86	35,062	3,844,971	\$18.46	78.6%
Illinois	83	37,087	4,087,748	\$16.03	77.4%
Pennsylvania	72	27,860	3,126,879	\$17.82	70.5%
New York	66	27,685	2,625,717	\$23.31	78.7%
Ohio	64	25,611	2,886,419	\$14.93	75.6%
Michigan	58	19,971	2,157,748	\$15.75	80.6%
Georgia	53	22,272	2,609,877	\$16.27	80.5%
Arizona	46	25,297	2,914,989	\$15.44	77.6%
Wisconsin	44	16,620	2,025,606	\$13.78	72.4%
North Carolina	40	17,138	2,043,673	\$15.32	70.7%
Washington	37	14,364	1,587,201	\$16.62	75.4%
Missouri	37	13,322	1,777,498	\$14.25	68.3%
Tennessee	37	15,256	1,550,059	\$14.90	86.6%
Ontario	34	12,072	1,353,947	\$23.00	71.7%
New Jersey	33	16,195	1,500,430	\$20.70	83.9%
Indiana	33	10,396	1,180,034	\$13.90	77.5%
Minnesota	33	13,468	1,685,377	\$13.90 \$14.05	72.9%
Massachusetts	33				
Massachusetts	31	11,166	1,007,100	\$20.58	86.0%
Top 20 Totals	1,073	434,430	47,840,469	\$17.03	77.1%
All Others	485	181,204	20,535,531	\$16.43	77.6%
4Q FY 2024 Totals	1,558	615,634	68,376,000	\$16.85	77.3%
Same Store Pool Held Constant for Prior Periods					
Same Store 4Q24	893	317,736	29,661,083	\$17.32	91.9%
Same Store 4O23	893	320.411	29,639,638	\$16.82	92.4%
Same Store 4Q22	893	321,055	29,615,402	\$15.93	92.4%
Non-Same Store 4Q24	665	297,898	38,714,917	\$16.32	66.0%
Non-Same Store 4Q23	583	256,992	32,217,390	\$16.29	68.2%
Non-Same Store 4Q22	527	225,931	26,834,710	\$15.89	69.2%
Non-Same Store 4Q22	321	223,931	20,034,710	\$15.69	09.270
Same Store Pool, Prior Periods Unchanged					
Same Store 4Q24	893	317,736	29,661,083	\$17.32	91.9%
Same Store 4Q23	862	291,587	27,376,696	\$16.87	92.3%
Same Store 4Q22	804	256,861	23,942,574	\$16.00	94.2%
Non-Same Store 4Q24	665	297,898	38,714,917	\$16.32	66.0%
Non-Same Store 4Q23	614	285,816	34,480,331	\$16.28	70.1%
Non-Same Store 4Q22	618	289,536	32,439,826	\$15.84	72.3%
	0.0	207,000	32,.37,020	Ψ.2.0 I	, 2.5 / 0

Note: Store Count, Units, and NRSF reflect active storage locations for the last month of the reporting quarter.

Occupancy % reflects average occupancy during the reporting quarter.

Revenue per foot is average revenue per occupied foot over fiscal year 2025.

Same store includes storage locations with rentable storage inventory for more than three years and have had a capacity change of less than twenty units for any year-over-year period of the reporting month.

The locations have occupancy each month during the last three years and have achieved 80% or greater physical occupancy for the last two years. Prior year Same Store figures are for locations meeting the Same Store criteria as of the prior year reporting month.

U-HAUL HOLDING COMPANY AND CONSOLIDATED SUBSIDIARIES CONSOLIDATED BALANCE SHEETS

Buildings and improvements 9,628,271 8,237,35 Furniture and equipment 1,047,414 1,003,77 Rental trailers and other rental equipment 1,047,414 1,003,77 Rental trucks 7,470,039 6,338,30 Less: Accumulated depreciation (5,892,079) (5,051,132 Total property, plant and equipment, net 15,112,600 13,134,652 Total assets \$ 20,479,170 \$ 19,038,752 LABILITIES AND STOCKHOLDERS' EQUITY *** *** *** 19,038,752 LABILITIES AND STOCKHOLDERS' EQUITY *** *** *** 19,038,752 LABILITIES AND STOCKHOLDERS' EQUITY *** *** *** 19,038,753 LACCOURLY Bayable and accrued expenses \$ 820,900 \$ 783,088 *** *** 19,038,753 *** *** \$ 2,031,306 *** *** \$ 2,031,306 *** \$ 2,031,306 *** \$ 3,088 *** \$ 2,090 \$ 783,088 *** \$ 2,090 \$ 783,088 *** \$ 2,090 \$ 2,003 \$ 2,003 \$ 2,003 \$ 2,003	CONSOLIDAT	ED BALANCE SE	March 31, 2025		March 31, 2024
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Fixed maturity securities available-for-sale, net, at fair value 2,479,498 2,442,50 Equity securities, at fair value 65,549 66,274 Investments, other 678,284 633,39 Deferred policy acquisition costs, net 121,729 121,222 Other assets 126,252 111,74 Right of use assets – financing, net 46,025 53,71 Related party assets 46,025 53,71 Related party assets 45,003 75,93 Property, plant and equipment, at cost: Lead 1,812,820 1,670,03 Buildings and improvements 9,628,271 82,373,35 Furniture and equipment 1,047,414 1,003,77 Rental trailers and other rental equipment 1,047,414 1,003,77 Rental trailers and other rental equipment 1,046,135 9,638,132 Less: Accumulated depreciation 5,329,79 1,313,465 Total property, plant and equipment, net 1,511,260 1,313,465 Total assets 8 20,90 8 7,83,83 Liabilities 1,511			The state of the s		· · · · · · · · · · · · · · · · · · ·
Equity securities, at fair value 65,549 66,274 Investments, other 678,254 633,394 Deferred policy acquisition costs, net 121,279 121,222 Other assets 126,732 111,74 Right of use assets – financing, net 46,025 33,71 Related party assets 45,003 57,93 Property, plant and equipment, at cost: Land 1,812,820 1,670,03 Buildings and improvements 9,628,271 8,237,35 Furniture and equipment 1,047,414 1,003,77 Rental trucks 7,470,039 6,383,23 Rental trucks 7,470,039 6,383,23 Less: Accumulated depreciation (5,892,49) (5,051,132 Less: Accumulated depreciation (5,892,49) (5,051,132 Total assets \$ 20,479,10 5,038,235 Total assets \$ 8,200,00 \$ 7,308,285 Total property, plant and equipment, net \$ 1,5112,600 13,134,65 Total assets \$ 8,200,00 \$ 7,830,88 Note, sounts payable and accrued expenses	• •		The state of the s		· · · · · · · · · · · · · · · · · · ·
Investments, other	•				1 1
Deferred policy acquisition costs, net 121,729 111,724 Other assets 126,732 111,744 Right of use assets – financing, net 38,698 289,30 Right of use assets – operating, net 46,025 53,713 Related party assets 45,003 57,93 Property, plant and equipment, at cost: Land 1,812,820 1,670,03 Buildings and improvements 9,628,271 8,237,35 Furniture and equipment 1,046,135 995,30 Rental trailers and other rental equipment 1,046,135 995,30 Restal trucks 2,040,479 1,045,135 195,30 Lister trail trailers and other rental equipment 8,000,479,100 1,058,132 1,058,132 <td></td> <td></td> <td>The state of the s</td> <td></td> <td></td>			The state of the s		
Other assets 126,732 111,74 Right of use assets – financing, net 138,698 289,308 Right of use assets – operating, net 46,025 53,717 Related party assets 45,003 57,939 Property, plant and equipment, at cost:			· ·		
Right of use assets – financing, net 138,698 289,300 Right of use assets – operating, net 46,025 53,715 Related party assets 45,003 57,93 Property, plant and equipment, at cost: Land 1,812,820 1,670,03 Buildings and improvements 9,628,271 8,237,35 Furniture and equipment 1,046,135 936,30 Rental trailers and other rental equipment 1,046,135 936,30 Rental trucks 7,470,039 6,338,32 Less: Accumulated depreciation (5,892,079) (5,051,132 Total assets \$ 20,479,170 \$ 19,058,751 Total assets \$ 20,479,170 \$ 19,058,751 Accounts payable and accrued expenses \$ 820,900 \$ 783,08 Notes, loans and finance leases payable, net 7,193,857 6,271,36 Operating lease liabilities 46,973 5,503 Policy benefits and losses, claims and loss expenses payable 87,521 849,115 Liabilities from investment contracts 2,511,422 2,411,35 Other policyholders' funds and liabilities <td></td> <td></td> <td></td> <td></td> <td></td>					
Right of use assets – operating, net 46,025 53,712 Related party assets 45,003 57,93 Property, plant and equipment, at cost: 8,1812,820 1,670,03 Buildings and improvements 9,628,271 8,237,35 Furniture and equipment 1,047,414 1,003,77 Rental trailers and other rental equipment 1,046,135 936,30 Rental trucks 7,470,039 6,338,32 Less: Accumulated depreciation 5,892,079 5,051,132 Total property, plant and equipment, net 15,112,600 31,314,65 Total property, plant and equipment, net 7,193,85 52,805,85 Total property, plant and equipment, net 7,193,85 52,805,85 Total property, plant and equipment, net 7,193,85 62,713,65 Total property, plant and equipment, net 8,20,00 \$ 783,08 Notes, counts apartition <			The state of the s		
Related party assets 45,003 57,93 Property, plant and equipment, at cost: 1,812,820 1,670,03 Buildings and improvements 9,628,271 8,237,35 Furniture and equipment 1,047,414 1,003,77 Rental trailers and other rental equipment 1,046,135 936,30 Rental trucks 7,470,039 6,338,32 Less: Accumulated depreciation (5,892,079) (5,051,132 Total property, plant and equipment, net 15,112,600 13,134,655 Total assets 20,479,170 \$ 19,058,755 LABILITIES AND STOCKHOLDERS' EQUITY Liabilities \$ 20,479,170 \$ 7,33,08 Notes, loans and finance leases payable, net 7,193,857 6,271,36 Operating lease liabilities 46,973 55,93 Policy benefits and losses, claims and loss expenses payable 857,521 849,11 Liabilities from investment contracts 2,511,422 2,411,35 Other policyholders' funds and liabilities 7,539 18,07 Deferred income 52,895 51,172 Total labilities 10,497 1,494			The state of the s		
Property, plant and equipment, at cost: Interest of the property, plant and equipment of the position of the property			The state of the s		
Land 1,812,820 1,670,03 Buildings and improvements 9,628,271 8,237,35 Furniture and equipment 1,046,135 30,303 Rental trailers and other rental equipment 1,046,135 363,303 Rental trucks 7,470,039 6,338,32 Less: Accumulated depreciation (5,892,079) (5,051,132 Total property, plant and equipment, net 15,112,600 13,134,657 Total assets \$ 20,479,170 \$ 19,058,757 Total sesses \$ 820,900 \$ 783,08 Notes, loans and finance leases payable, net 7,133,657 6,271,36 Operating lease liabilities 46,973 5,503,36 Policy benefits and losses, claims and losse expenses payable 857,521 849,11 Liabilities from investment contracts 2,511,422 2,411,35 Other policyholders' funds and liabilities 7,539 18,07 Deferred income taxes, net 1,489,202 1,447,12 Total liabilities 10,497 10,49 Non-voting common stock 10,497 10,49 Non-voting common stock	Related party assets		45,003		57,934
Buildings and improvements 9,628,271 8,237,35 Furniture and equipment 1,047,414 1,003,77 Rental trailers and other rental equipment 1,046,135 936,30 Rental trucks 7,470,039 6,338,32 Less: Accumulated depreciation (5,892,079) (5,051,132 Total property, plant and equipment, net 15,112,600 13,134,65 Total assets 8 20,479,170 9,058,75 LABILITIES AND STOCKHOLDERS' EQUITY 15,112,600 13,134,65 Liabilities: 7,193,857 6271,36 Operating lease qual accrued expenses \$ 80,900 \$ 783,08 Notes, Joans and finance leases payable, net 7,193,857 6271,36 6271,36 Operating lease liabilities 46,973 5,033 18,07 Policy benefits and losses, claims and loss expenses payable 857,521 849,11 12,113,52 Liabilities from investment contracts 2,511,422 2,411,35 1,47 Other policyholders' funds and liabilities 7,539 18,07 Deferred income 1,489,20 <	Property, plant and equipment, at cost:				
Furniture and equipment 1,047,414 1,003,776 Rental trailers and other rental equipment 1,046,135 936,30 Rental trucks 7,470,039 6,338,32 Less: Accumulated depreciation (5,892,079) (5,051,132 Total property, plant and equipment, net 15,112,600 13,134,65 Total assets \$ 20,479,170 \$ 19,058,75 LABILITES AND STOCKHOLDERS' EQUITY Liabilities: \$ 820,900 \$ 783,08 Accounts payable and accrued expenses \$ 820,900 \$ 783,08 Notes, loans and finance leases payable, net 7,193,857 6,271,36 Operating lease liabilities 46,973 55,03 Policy benefits and losses, claims and loss expenses payable 857,521 849,11 Liabilities from investment contracts 2,511,422 2,411,35 Other policyholders' funds and liabilities 7,539 18,07 Deferred income 52,895 51,17 Deferred income taxes, net 1,489,20 1,447,12 Total liabilities 10,497 10,497 Non-voting common stock	Land		1,812,820		1,670,033
Rental trailers and other rental equipment 1,046,135 936,30 Rental trucks 7,470,039 6,338,32 Less: Accumulated depreciation (5,892,079) (5,051,132 Total property, plant and equipment, net 15,112,600 13,134,655 Total assets 20,479,170 \$ 19,058,755 LIABILITIES AND STOCKHOLDERS' EQUITY Liabilities: Accounts payable and accrued expenses \$ 820,900 \$ 783,08 Notes, loans and finance lease payable, net 7,193,857 6,271,36 Operating lease liabilities 46,973 55,03 Policy benefits and losses, claims and loss expenses payable 857,521 849,112 Liabilities from investment contracts 2,511,422 2,411,35 Other policyholders' funds and liabilities 7,539 18,070 Deferred income 52,895 51,172 Deferred income taxes, net 1,489,202 1,447,122 Total liabilities 10,497 10,497 Non-voting common stock 10,497 10,497 Non-voting common stock 176 176	Buildings and improvements		9,628,271		8,237,354
Rental trucks 7,470,039 6,338,322 Less: Accumulated depreciation 21,004,679 18,185,786 Less: Accumulated depreciation (5,892,079) (5,051,132 Total property, plant and equipment, net 15,112,000 31,314,665 Total spects 20,479,170 9,058,755 LIABILITIES AND STOCKHOLDERS' EQUITY Liabilities: Security Special and accrued expenses 8,20,900 8,783,086 Notes, loans and finance leases payable, net 7,193,857 6,271,366 Operating lease liabilities 46,973 5,503 Policy benefits and losses, claims and loss expenses payable 857,521 849,113 Liabilities from investment contracts 2,511,422 2,411,35 Other policyholders' funds and liabilities 7,539 18,070 Deferred income 5,2895 51,77 Deferred income taxes, net 1,489,920 1,447,122 Total liabilities 10,497 10,497 Non-voting common stock 10,497 10,497 Non-voting common stock 10,497 10,497	Furniture and equipment		1,047,414		1,003,770
Less: Accumulated depreciation 21,004,679 18,185,784 Total property, plant and equipment, net 15,112,600 13,134,655 Total sests \$ 20,479,170 \$ 19,058,755 LIABILITIES AND STOCKHOLDERS' EQUITY Liabilities: Accounts payable and accrued expenses \$ 820,900 \$ 783,08 Notes, loans and finance leases payable, net 7,193,857 6,271,36 Operating lease liabilities 46,973 55,03 Policy benefits and losses, claims and loss expenses payable 857,521 849,113 Liabilities from investment contracts 2,511,422 2,411,35 Other policyholders' funds and liabilities 7,539 18,07 Deferred income 5,895 51,17 Total liabilities 11,489,20 1,447,12 Total liabilities 10,497 10,497 Non-voting common stock 10,497 10,497 Non-voting common stock 10,497 10,497 Accumulated other comprehensive loss (229,314) (223,216 Retained earnings 7,931,886 7,600,09 <tr< td=""><td>Rental trailers and other rental equipment</td><td></td><td>1,046,135</td><td></td><td>936,303</td></tr<>	Rental trailers and other rental equipment		1,046,135		936,303
Less: Accumulated depreciation (5,892,079) (5,051,132) Total property, plant and equipment, net 15,112,600 13,134,652 Total assets \$ 20,479,170 \$ 19,058,753 LIABILITIES AND STOCKHOLDERS' EQUITY Liabilities: *** *** Accounts payable and accrued expenses \$ 820,900 \$ 783,08 Notes, loans and finance leases payable, net 7,193,857 6,271,36 Operating lease liabilities 46,973 55,03 Policy benefits and losses, claims and loss expenses payable 857,521 849,113 Liabilities from investment contracts 2,511,422 2,411,353 Other policyholders' funds and liabilities 7,539 18,07 Deferred income 5,895 51,173 Deferred income taxes, net 1,489,20 1,447,123 Total liabilities 10,497 11,886,313 Common stock 10,497 10,497 Non-voting common stock 176 17 Additional paid-in capital 462,548 462,548 Accumulated other comprehensive loss (229,314)	Rental trucks		7,470,039	<u> </u>	6,338,324
Total property, plant and equipment, net 15,112,600 13,134,655 Total assets 20,479,170 \$ 19,058,753 LIABILITIES AND STOCKHOLDERS' EQUITY Liabilities: Accounts payable and accrued expenses \$ 820,900 \$ 783,08 Notes, loans and finance leases payable, net 7,193,857 6,271,36 Operating lease liabilities 46,973 55,03 Policy benefits and losses, claims and loss expenses payable 857,521 849,11 Liabilities from investment contracts 2,511,422 2,411,35 Other policyholders' funds and liabilities 7,539 18,07 Deferred income 52,895 51,17 Deferred income taxes, net 1,489,920 1,447,12 Total liabilities 10,497 10,497 Non-voting common stock 10,497 10,497 Additional paid-in capital 462,548 462,548 Accumulated other comprehensive loss (229,314) (223,216 Retained earnings 7,931,886 7,600,009 Cost of common stock in treasury, net (525,653) (525,653) <td></td> <td></td> <td>21,004,679</td> <td></td> <td>18,185,784</td>			21,004,679		18,185,784
Total assets \$ 20,479,170 \$ 19,058,750 LIABILITIES AND STOCKHOLDERS' EQUITY	Less: Accumulated depreciation		(5,892,079)		(5,051,132)
LIABILITIES AND STOCKHOLDERS' EQUITY Liabilities: 8 820,900 \$ 783,088 Notes, loans and finance leases payable, net 7,193,857 6,271,366 Operating lease liabilities 46,973 55,032 Policy benefits and losses, claims and loss expenses payable 857,521 849,112 Liabilities from investment contracts 2,511,422 2,411,352 Other policyholders' funds and liabilities 7,539 18,070 Deferred income 52,895 51,172 Deferred income taxes, net 1,489,920 1,447,122 Total liabilities 12,981,027 11,886,312 Common stock 10,497 10,497 Non-voting common stock 107 10,497 Additional paid-in capital 462,548 462,548 Accumulated other comprehensive loss (229,314) (223,216 Retained earnings 7,931,886 7,600,090 Cost of common stock in treasury, net (525,653) (525,653) Cost of preferred stock in treasury, net (151,997) (151,997) Total stockholders	Total property, plant and equipment, net			<u> </u>	13,134,652
Liabilities: Accounts payable and accrued expenses \$ 820,900 \$ 783,086 Notes, loans and finance leases payable, net 7,193,857 6,271,366 Operating lease liabilities 46,973 55,032 Policy benefits and losses, claims and loss expenses payable 857,521 849,113 Liabilities from investment contracts 2,511,422 2,411,352 Other policyholders' funds and liabilities 7,539 18,070 Deferred income 52,895 51,173 Deferred income taxes, net 1,489,920 1,447,123 Total liabilities 10,497 10,497 Non-voting common stock 10,497 10,497 Additional paid-in capital 462,548 462,548 Accumulated other comprehensive loss (229,314) (223,216 Retained earnings 7,931,886 7,600,090 Cost of common stock in treasury, net (525,653) (525,653) Cost of preferred stock in treasury, net (151,997) (151,997) Total stockholders' equity 7,498,143 7,172,444	Total assets	\$	20,479,170	\$	19,058,758
Accounts payable and accrued expenses \$ 820,900 \$ 783,088 Notes, loans and finance leases payable, net 7,193,857 6,271,366 Operating lease liabilities 46,973 55,032 Policy benefits and losses, claims and loss expenses payable 857,521 849,113 Liabilities from investment contracts 2,511,422 2,411,352 Other policyholders' funds and liabilities 7,539 18,070 Deferred income 52,895 51,173 Deferred income taxes, net 1,489,920 1,447,123 Total liabilities 10,497 11,886,313 Common stock 10,497 10,497 Non-voting common stock 176 176 176 176 Additional paid-in capital 462,548 462,548 462,548 Accumulated other comprehensive loss (229,314) (223,216 (223,216 Retained earnings 7,931,886 7,600,090 7,600,090 Cost of common stock in treasury, net (151,997) (151,997) (151,997) (151,997) Total stockholders' equity 7,498,143 7,172,443 7,172,443	LIABILITIES AND STOCKHOLDERS' EQUITY				
Notes, loans and finance leases payable, net 7,193,857 6,271,362 Operating lease liabilities 46,973 55,032 Policy benefits and losses, claims and loss expenses payable 857,521 849,112 Liabilities from investment contracts 2,511,422 2,411,352 Other policyholders' funds and liabilities 7,539 18,076 Deferred income 52,895 51,172 Deferred income taxes, net 1,489,920 1,447,122 Total liabilities 10,497 11,886,312 Common stock 10,497 10,497 Non-voting common stock 176 176 Additional paid-in capital 462,548 462,548 Accumulated other comprehensive loss (229,314) (223,216 Retained earnings 7,931,886 7,600,090 Cost of common stock in treasury, net (525,653) (525,653) Cost of preferred stock in treasury, net (151,997) (151,997) Total stockholders' equity 7,498,143 7,172,443	Liabilities:				
Operating lease liabilities 46,973 55,03 Policy benefits and losses, claims and loss expenses payable 857,521 849,112 Liabilities from investment contracts 2,511,422 2,411,352 Other policyholders' funds and liabilities 7,539 18,070 Deferred income 52,895 51,172 Deferred income taxes, net 1,489,920 1,447,122 Total liabilities 10,497 10,497 Non-voting common stock 10,497 10,497 Non-voting common stock 176 176 Additional paid-in capital 462,548 462,548 Accumulated other comprehensive loss (229,314) (223,216 Retained earnings 7,931,886 7,600,090 Cost of common stock in treasury, net (525,653) (525,653) Cost of preferred stock in treasury, net (151,997) (151,997) Total stockholders' equity 7,498,143 7,172,443	Accounts payable and accrued expenses	\$	820,900	\$	783,084
Policy benefits and losses, claims and loss expenses payable 857,521 849,112 Liabilities from investment contracts 2,511,422 2,411,352 Other policyholders' funds and liabilities 7,539 18,070 Deferred income 52,895 51,172 Deferred income taxes, net 1,489,920 1,447,122 Total liabilities 12,981,027 11,886,312 Common stock 10,497 10,497 Non-voting common stock 176 176 Additional paid-in capital 462,548 462,548 Accumulated other comprehensive loss (229,314) (223,216 Retained earnings 7,931,886 7,600,090 Cost of common stock in treasury, net (525,653) (525,653) Cost of preferred stock in treasury, net (151,997) (151,997) Total stockholders' equity 7,498,143 7,172,443	Notes, loans and finance leases payable, net		7,193,857		6,271,362
Liabilities from investment contracts 2,511,422 2,411,352 Other policyholders' funds and liabilities 7,539 18,070 Deferred income 52,895 51,172 Deferred income taxes, net 1,489,920 1,447,122 Total liabilities 12,981,027 11,886,312 Common stock 176 176 Non-voting common stock 176 176 Additional paid-in capital 462,548 462,548 Accumulated other comprehensive loss (229,314) (223,216 Retained earnings 7,931,886 7,600,090 Cost of common stock in treasury, net (525,653) (525,653) Cost of preferred stock in treasury, net (151,997) (151,997) Total stockholders' equity 7,498,143 7,172,443 Total stockholders' equity 7,498,143 7,172,443	Operating lease liabilities		46,973		55,032
Other policyholders' funds and liabilities 7,539 18,070 Deferred income 52,895 51,175 Deferred income taxes, net 1,489,920 1,447,125 Total liabilities 12,981,027 11,886,315 Common stock 10,497 10,497 Non-voting common stock 176 176 Additional paid-in capital 462,548 462,548 Accumulated other comprehensive loss (229,314) (223,216 Retained earnings 7,931,886 7,600,090 Cost of common stock in treasury, net (525,653) (525,653) Cost of preferred stock in treasury, net (151,997) (151,997) Total stockholders' equity 7,498,143 7,172,443	Policy benefits and losses, claims and loss expenses payable		857,521		849,113
Deferred income 52,895 51,175 Deferred income taxes, net 1,489,920 1,447,125 Total liabilities 12,981,027 11,886,315 Common stock 10,497 10,497 Non-voting common stock 176 176 Additional paid-in capital 462,548 462,548 Accumulated other comprehensive loss (229,314) (223,216 Retained earnings 7,931,886 7,600,090 Cost of common stock in treasury, net (525,653) (525,653) Cost of preferred stock in treasury, net (151,997) (151,997) Total stockholders' equity 7,498,143 7,172,445	Liabilities from investment contracts		2,511,422		2,411,352
Deferred income taxes, net 1,489,920 1,447,125 Total liabilities 12,981,027 11,886,315 Common stock 10,497 10,497 Non-voting common stock 176 176 Additional paid-in capital 462,548 462,548 Accumulated other comprehensive loss (229,314) (223,216 Retained earnings 7,931,886 7,600,090 Cost of common stock in treasury, net (525,653) (525,653) Cost of preferred stock in treasury, net (151,997) (151,997) Total stockholders' equity 7,498,143 7,172,445	Other policyholders' funds and liabilities		7,539		18,070
Total liabilities 12,981,027 11,886,313 Common stock 10,497 10,497 Non-voting common stock 176 176 Additional paid-in capital 462,548 462,548 Accumulated other comprehensive loss (229,314) (223,216 Retained earnings 7,931,886 7,600,090 Cost of common stock in treasury, net (525,653) (525,653) Cost of preferred stock in treasury, net (151,997) (151,997) Total stockholders' equity 7,498,143 7,172,443	Deferred income		52,895		51,175
Common stock 10,497 10,497 Non-voting common stock 176 176 Additional paid-in capital 462,548 462,548 Accumulated other comprehensive loss (229,314) (223,216 Retained earnings 7,931,886 7,600,090 Cost of common stock in treasury, net (525,653) (525,653) Cost of preferred stock in treasury, net (151,997) (151,997) Total stockholders' equity 7,498,143 7,172,444	Deferred income taxes, net		1,489,920		1,447,125
Non-voting common stock 176 176 Additional paid-in capital 462,548 462,548 Accumulated other comprehensive loss (229,314) (223,216 Retained earnings 7,931,886 7,600,090 Cost of common stock in treasury, net (525,653) (525,653) Cost of preferred stock in treasury, net (151,997) (151,997) Total stockholders' equity 7,498,143 7,172,445	Total liabilities		12,981,027	<u></u>	11,886,313
Additional paid-in capital 462,548 462,548 Accumulated other comprehensive loss (229,314) (223,216 Retained earnings 7,931,886 7,600,090 Cost of common stock in treasury, net (525,653) (525,653) Cost of preferred stock in treasury, net (151,997) (151,997) Total stockholders' equity 7,498,143 7,172,444	Common stock		10,497		10,497
Additional paid-in capital 462,548 462,548 Accumulated other comprehensive loss (229,314) (223,216 Retained earnings 7,931,886 7,600,090 Cost of common stock in treasury, net (525,653) (525,653) Cost of preferred stock in treasury, net (151,997) (151,997) Total stockholders' equity 7,498,143 7,172,444	Non-voting common stock		176		176
Accumulated other comprehensive loss (229,314) (223,216 Retained earnings 7,931,886 7,600,090 Cost of common stock in treasury, net (525,653) (525,653) Cost of preferred stock in treasury, net (151,997) (151,997) Total stockholders' equity 7,498,143 7,172,444			462,548		462,548
Retained earnings 7,931,886 7,600,090 Cost of common stock in treasury, net (525,653) (525,653) Cost of preferred stock in treasury, net (151,997) (151,997) Total stockholders' equity 7,498,143 7,172,443 Outcomes 7,498,143 7,172,443			(229,314)		(223,216)
Cost of common stock in treasury, net (525,653) (525,653) Cost of preferred stock in treasury, net (151,997) (151,997) Total stockholders' equity 7,498,143 7,172,443	-		* * * * * * * * * * * * * * * * * * * *		7,600,090
Cost of preferred stock in treasury, net (151,997) (151,997) Total stockholders' equity 7,498,143 7,172,444	-				(525,653)
Total stockholders' equity 7,498,143 7,172,443	•				(151,997)
20.450.450					7,172,445
Total habilities and stockholders equity	Total liabilities and stockholders' equity	\$	20,479,170	\$	19,058,758

U-HAUL HOLDING COMPANY AND CONSOLIDATED SUBSIDIARIES CONSOLIDATED STATEMENTS OF OPERATIONS

		Quarter En	arch 31,	
	_	2025		2024
	_		udited)	
		(In thousands, except	share ar	nd per share data)
Revenues:				
Self-moving equipment rental revenues	\$	745,259	\$	716,283
Self-storage revenues		230,532		212,701
Self-moving and self-storage products and service sales		72,729		73,018
Property management fees		8,861		8,422
Life insurance premiums		19,553		21,542
Property and casualty insurance premiums		23,540		22,419
Net investment and interest income		36,519		42,859
Other revenue	_	96,516		81,926
Total revenues	_	1,233,509		1,179,170
Costs and expenses:				
Operating expenses		812,290		757,567
Commission expenses		80,758		77,236
Cost of product sales		53,114		52,732
Benefits and losses		45,668		36,643
Amortization of deferred policy acquisition costs		4,755		5,212
Lease expense		5,117		7,473
Depreciation, net of gains on disposals		268,278		198,347
Net losses on disposal of real estate	_	6,305		2,594
Total costs and expenses	_	1,276,285		1,137,804
Earnings (losses) from operations		(42,776)		41,366
Other components of net periodic benefit costs		(372)		(364)
Other interest income		9,053		36,843
Interest expense		(80,419)		(64,184)
Pretax earnings (losses)	_	(114,514)		13,661
Income tax (expense) benefit		32,223		(14,524)
Losses available to common shareholders	\$	(82,291)	\$	(863)
Basic and diluted losses per share of Common Stock	\$	(0.46)	\$	(0.05)
Weighted average shares outstanding of Common Stock: Basic and diluted		19,607,788		19,607,788
Basic and diluted earnings (losses) per share of Non-Voting Common Stock	\$	(0.41)	\$	0.00
Weighted average shares outstanding of Non-Voting Common Stock: Basic and diluted	-	176,470,092		176,470,092

U-HAUL HOLDING COMPANY AND CONSOLIDATED SUBSIDIARIES CONSOLIDATED STATEMENTS OF OPERATIONS

		Years Ended March 31,				
	_	2025		2024		
			udited)			
		(In thousands, except share and per share da				
Revenues:						
Self-moving equipment rental revenues	\$	3,725,524	\$	3,624,695		
Self-storage revenues		897,913		831,069		
Self-moving and self-storage products and service sales		327,490		335,805		
Property management fees		36,811		37,004		
Life insurance premiums		83,707		89,745		
Property and casualty insurance premiums		98,900		94,802		
Net investment and interest income		151,974		146,468		
Other revenue	_	506,346		466,086		
Total revenues	_	5,828,665	·	5,625,674		
Costs and expenses:						
Operating expenses		3,275,471		3,126,471		
Commission expenses		407,368		384,079		
Cost of product sales		234,145		241,563		
Benefits and losses		182,749		167,035		
Amortization of deferred policy acquisition costs		18,333		24,238		
Lease expense		20,503		32,654		
Depreciation, net of gains on disposals		958,184		663,931		
Net losses on disposal of real estate		15,758		7,914		
Total costs and expenses	_	5,112,511	_	4,647,885		
Earnings from operations		716,154		977,789		
Other components of net periodic benefit costs		(1,488)		(1,458)		
Other interest income		59,057		120,021		
Interest expense		(295,716)		(256,175)		
Fees on early extinguishment of debt and costs of defeasance		(495)		=		
Pretax earnings		477,512		840,177		
Income tax expense		(110,422)		(211,470)		
Earnings available to common shareholders	\$	367,090	\$	628,707		
Basic and diluted earnings per share of Common Stock	\$	1.69	\$	3.04		
Weighted average shares outstanding of Common Stock: Basic and diluted		19,607,788		19,607,788		
Basic and diluted earnings per share of Non-Voting Common Stock	\$	1.89	\$	3.22		
Weighted average shares outstanding of Non-Voting Common Stock: Basic and diluted		176,470,092		176,470,092		

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EARNINGS PER SHARE

We calculate earnings per share using the two-class method in accordance with Accounting Standards Codification Topic 260, Earnings Per Share. The two-class method allocates the undistributed earnings available to common stockholders to the Company's outstanding common stock, \$0.25 par value (the "Voting Common Stock") and the Series N Non-Voting Common Stock, \$0.001 par value (the "Non-Voting Common Stock") based on each share's percentage of total weighted average shares outstanding. The Voting Common Stock and Non-Voting Common Stock are allocated 10% and 90%, respectively, of our undistributed earnings available to common stockholders. This represents earnings available to common stockholders less the dividends declared for both the Voting Common Stock and Non-Voting Common Stock.

Our undistributed earnings per share is calculated by taking the undistributed earnings available to common stockholders and dividing this number by the weighted average shares outstanding for the respective stock. If there was a dividend declared for that period, the dividend per share is added to the undistributed earnings per share to calculate the basic and diluted earnings per share. The process is used for both Voting Common Stock and Non-Voting Common Stock.

The calculation of basic and diluted earnings per share for the quarters and years ended March 31, 2025 and 2024 for our Voting Common Stock and Non-Voting Common Stock were as follows:

	For the Quarter Ended March 31,			
		2025		2024
		(Una	audited	1)
	(In	thousands, exce	pt shar	
Weighted average shares outstanding of Voting Common Stock		19,607,788		19,607,788
Total weighted average shares outstanding for Voting Common Stock and Non-Voting Common Stock		196,077,880		196,077,880
Percent of weighted average shares outstanding of Voting Common Stock		10%		10%
Net losses available to common stockholders	\$	(82,291)	\$	(863)
Voting Common Stock dividends declared		(8,823)		(8,823)
Non-Voting Common Stock dividends declared Undistributed losses available to common stockholders		(91,114)	• —	(9,686)
	<u> </u>	(9,111)	φ	(969)
Undistributed losses available to common stockholders allocated to Voting Common Stock	ъ	(9,111)	Þ	(909)
Undistributed losses per share of Voting Common Stock	\$	(0.46)	\$	(0.05)
Dividends declared per share of Voting Common Stock	\$	-	\$	
Basic and diluted losses per share of Voting Common Stock	\$	(0.46)	\$	(0.05)
Weighted according to the Start Start Common Starts		176,470,092		177 470 002
Weighted average shares outstanding of Non-Voting Common Stock Total weighted average shares outstanding for Voting Common Stock and Non-Voting Common Stock		196,077,880		176,470,092 196,077,880
Percent of weighted average shares outstanding of Non-Voting Common Stock		90%		90%
Net losses available to common stockholders	\$	(82,291)	\$	(863)
Voting Common Stock dividends declared	•	-	•	-
Non-Voting Common Stock dividends declared		(8,823)		(8,823)
Undistributed losses available to common stockholders	\$	(91,114)	\$	(9,686)
Undistributed losses available to common stockholders allocated to Non-Voting Common Stock	\$	(82,003)	\$	(8,717)
Undistributed losses per share of Non-Voting Common Stock	\$	(0.46)	\$	(0.05)
Dividends declared per share of Non-Voting Common Stock	\$	0.05	\$	0.05
Basic and diluted earnings (losses) per share of Non-Voting Common Stock	\$	(0.41)	\$	0.00

For	· the	Years	Ended
	Ma	arch 3	1,

	_	2025		2024	
		(Unaudited)			
	(I	n thousands, exce	ept sha	re and per share	
			nounts)	-	
Weighted average shares outstanding of Voting Common Stock		19,607,788		19,607,788	
Total weighted average shares outstanding for Voting Common Stock and Non-Voting Common Stock		196,077,880		196,077,880	
Percent of weighted average shares outstanding of Voting Common Stock		10%		10%	
Net earnings available to common stockholders	\$	367,090	\$	628,707	
Voting Common Stock dividends declared		-		-	
Non-Voting Common Stock dividends declared		(35,294)		(31,765)	
Undistributed earnings available to common stockholders	\$	331,796	\$	596,942	
Undistributed earnings available to common stockholders allocated to Voting Common Stock	\$	33,180	\$	59,694	
Undistributed earnings per share of Voting Common Stock	\$	1.69	\$	3.04	
Dividends declared per share of Voting Common Stock	\$	0.00	\$	0.00	
Basic and diluted earnings per share of Voting Common Stock	\$	1.69	\$	3.04	
Weighted average shares outstanding of Non-Voting Common Stock		176,470,092		176,470,092	
Total weighted average shares outstanding for Voting Common Stock and Non-Voting Common Stock		196,077,880		196,077,880	
Percent of weighted average shares outstanding of Non-Voting Common Stock		90%		90%	
Net earnings available to common stockholders	\$	367,090	\$	628,707	
Voting Common Stock dividends declared	-	_		_	
Non-Voting Common Stock dividends declared		(35,294)		(31,765)	
Undistributed earnings available to common stockholders	<u> </u>	331,796	\$	596,942	
Undistributed earnings available to common stockholders allocated to Non-Voting Common Stock	\$	298,616	\$	537,248	
Undistributed earnings per share of Non-Voting Common Stock	\$	1.69	\$	3.04	
Dividends declared per share of Non-Voting Common Stock	\$	0.20	\$	0.18	
Basic and diluted earnings per share of Non-Voting Common Stock	\$	1.89	\$	3.22	

NON-GAAP FINANCIAL RECONCILIATION SCHEDULE

As of April 1, 2019, we adopted the new accounting standard for leases. Part of this adoption resulted in approximately \$1 billion of property, plant and equipment, net ("PPE") being reclassed to Right of use assets - financing, net ("ROU-financing"). The tables below show adjusted PPE as of March 31, 2025 and March 31, 2024, by including the ROU-financing. The assets included in ROU-financing are not a true book value as some of the assets are recorded at between 70% and 100% of value based on the lease agreement. This non-GAAP measure is intended as a supplemental measure of our balance sheet that is neither required by, nor presented in accordance with, GAAP. We believe that the use of this non-GAAP measure provides an additional tool for investors to use in evaluating our financial condition. This non-GAAP measure should not be considered in isolation or as a substitute for other measures calculated in accordance with GAAP.

				_	March 31, 2025		March 31, 2024
	_	March 31, 2025	 ROU Property, Pla Assets and Equipm Financing Adjusted			_	Property, Plant and Equipment Adjusted
Property, plant and equipment, at cost							
Land	\$	1,812,820	\$ -	\$	1,812,820	\$	1,670,033
Buildings and improvements		9,628,271	-		9,628,271		8,237,354
Furniture and equipment		1,047,414	61		1,047,475		1,003,831
Rental trailers and other rental equipment		1,046,135	58,071		1,104,206		1,050,910
Rental trucks		7,470,039	309,475		7,779,514	_	6,945,845
Right-of-use assets, gross		21,004,679	367,607		21,372,286		18,907,973
Less: Accumulated depreciation		(5,892,079)	 (228,909)	_	(6,120,988)		(5,484,016)
Total property, plant and equipment, net	\$	15,112,600	\$ 138,698	\$	15,251,298	\$	13,423,957

					March 31, 2024
	March 31, 2024	_	ROU Assets Financing		Property, Plant and Equipment Adjusted
			(Unaudited) (In thousands)		
\$	1,670,033	\$	-	\$	1,670,033
	8,237,354		-		8,237,354
	1,003,770		61		1,003,831
	936,303		114,607		1,050,910
_	6,338,324		607,521		6,945,845
	18,185,784	_	722,189		18,907,973
	(5,051,132)		(432,884)		(5,484,016)
\$	13,134,652	\$	289,305	\$	13,423,957
	- -	\$ 1,670,033 8,237,354 1,003,770 936,303 6,338,324 18,185,784 (5,051,132)	\$ 1,670,033 \$ 8,237,354 1,003,770 936,303 6,338,324 18,185,784 (5,051,132)	\$ 1,670,033 \$ - 8,237,354 - 1,003,770 61 936,303 114,607 6,338,324 607,521 18,185,784 (5,051,132) (432,884)	\$ 1,670,033 \$ - \$ 8,237,354 - 1,003,770 61 936,303 114,607 6,338,324 607,521 18,185,784 (5,051,132) (432,884)

Non-GAAP Financial Measures

Below is a reconciliation of Moving and Storage non-GAAP financial measures as defined under SEC rules, such as earnings before interest, taxes, depreciation, and amortization ("EBITDA"). The Company believes that these widely accepted measures of operating profitability improve the transparency of the Company's disclosures and provide a meaningful presentation of the Company's results from its core business operations excluding the impact of items not related to the Company's ongoing core business operations and improve the period-to-period comparability of the Company's results from its core business operations. These non-GAAP financial measures are not substitutes for GAAP financial results and should only be considered in conjunction with the Company's financial information that is presented in accordance with GAAP. The non-GAAP measure reported is Adjusted EBITDA. The table below presents the reconciliation of the trailing twelve months adjusted EBITDA measures to its most directly comparable GAAP measures.

Moving and Storage Adjusted EBITDA Calculations

(In thousands, unaudited)

	_	March 31, 2025	-	December 31, 2024	 September 30, 2024	 June 30, 2024	_	March 31, 2024
Net earnings available to common stockholders	\$	367,090	\$	448,518	\$ 480,576	\$ 567,286	\$	628,707
Income tax expense		94,747		137,940	148,743	174,206		194,398
Fees on early extinguishment of debt and costs of defeasance		495		495	495	495		-
Interest expense		296,721		280,487	271,359	263,808		257,187
Other interest income		(59,489)		(87,303)	(99,292)	(111,561)		(120,501)
Other components of net periodic benefit costs		1,488		1,480	1,473	1,465		1,458
Net losses on disposal of real estate		15,758		12,047	11,273	9,997		7,914
Depreciation, net of gains on disposals		958,184		888,253	815,810	742,662		663,931
Earnings from subsidiaries	_	(55,280)	_	(67,771)	(64,041)	 (63,897)		(65,109)
EBITDA	\$	1,619,714	\$	1,614,146	\$ 1,566,396	\$ 1,584,461	\$	1,567,985